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# UNDERSTANDING THE IMPACT OF AIRPORT SERVICE QUALITY ON PASSENGERS' REVISIT INTENTIONS AMIDST COVID-19 PANDEMIC

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## ABSTRACT

*With the increased competitive scenario destination authorities are looking at every possible aspect for attracting the tourists by serving quality services. Airports around the world are looking for enhancing airport service quality thereby working towards overall travel satisfaction. Quality of service and consumer satisfaction is considered as critical determinant of strategic framework for determining any business performance. The current study aims to examine the impact of airport service quality on passengers' revisit intentions amidst the COVID-19 pandemic and further its association with destination selection or choice.*

*Crisis situations like COVID-19 immediately hit airports and therefore, it becomes absolutely essential for them to revive and adapt their services quickly according to the changing conditions. The SEM analysis was applied where satisfaction was observed as a mediator between airport service quality and travelers' intent to revisit the airport, willingness to spend at the airport as well as their intent to come and visit again the destination. To this, positive and in fact significant relation has been observed between Airport Service Quality and willingness to spend at the airport and revisit the airport as well the destination. Since airports are amongst the service providers tourism destinations, this study gives the authorities with theoretical and empirical background to consider numerous factors that the passengers are actually looking in a service or might seek in future which currently is unclear and ambiguous due to COVID-19.*

**KEYWORDS**

*Airport Service Quality; COVID-19; Consumer Satisfaction; Destination Selection; Revisit Intentions*

**ECONLIT KEYS**

*L83; L89; L93; Z31; Z33*

## **1. INTRODUCTION**

With the increased competitive scenario destination authorities are seeking each possible aspect for attracting tourists while offering and serving quality services. Where tourists are looking for new trends they also strive for qualities associated with them. Airports are the first place where a tourist interacts with the destination's service and its overall impression (Whipple & Thach, 1988; Seyanont, 2011; Lin & Chen, 2013; Latiff & Imm, 2015) and has a major role to play in destination satisfaction (Seetanah, Teeroovengadum & Nunkoo, 2018). To this, they are also looking for enhancing airport service quality thereby affecting overall travel satisfaction (Dennett, Ineson, Stone & Colgate, 2000; Park, 2007). Li et al. (2017) considered the quality of service and consumer satisfaction as critical determinants of strategic framework for determining any business performance (Li et al., 2017). In fact, the airports authorities around the world are now shifting towards such service practices so as to generate more revenues by increasing the other non-aviation services (Kamarudin, 2014; Lee-Mortimer, 1993).

Tourism has now emerged as a major industry which has a growth rate of 4-5% on average. Tourism is also responsible for creating 8% of the GDP globally and around 10% of employment in the world (WTO, 2020). But, on the other hand tourism industry

is also very vulnerable to crisis situations like natural disasters, pandemics, crisis situations (Yozcu & Cetin, 2020; Kour, Jasrotia & Gupta, 2020). Major components in tourism industry are the airports which manage hundreds of flights on daily basis. Crisis situations like COVID-19 immediately hit airports and therefore, it's vital for them to revive and adapt their services quickly according to the changing conditions. Since, the complex airport settings are significantly influencing tourist's satisfaction, airport authorities have typically started focusing on overall airports' performance by analyzing service gaps (Smith, 2018). According to Tse, Flin and Mearns (2007), a reliable public transportation positively influences tourists' satisfaction. In context to airport service, Han (2013) realized that increased satisfaction level derives revisit intentions significantly amongst tourists. In context to this, Airport's Council International's programme for Airport Service Quality (ASQ) determines the standardization of airports around the globe for establishing passengers' satisfaction where Indian airports like Indira Gandhi International Airport (Delhi), Chhatrapati Shivaji International Airport (Mumbai), are persistent winners (Airports Council International, 2018).

Such initiatives have made the airport services more dynamic and diverse than ever before. According to Bezerra and Gomes (2015), understanding the service quality perceptions among passengers is significant with increased trends, market competition and passenger. However, the role of airport service on tourists' revisit intention and destination selection has been found to have been scarcely conducted and in fact has not yet been studied in Indian scenario, rather the studies are directed towards service satisfaction or airline service quality like Archana and Subha (2012); Nagar (2013). Extensive limitations have been forced on the air travel to reduce transmission of COVID-19 between various regions and countries. Although, according to experts as the number of patients will decrease, the air travel and airports will gradually resume their operations. Under the COVID-19 pandemic scenario, it is quite clear that the service quality is highly affected globally due to the risk of outbreaks in locations worldwide. In continuation to this, the purpose of this study is to examine the impact of airport service quality on passengers' revisit intentions amidst the COVID-19 pandemic and further its association with destination selection or choice. This present study will be helpful in current scenario for the authorities to enhance and innovate the airport

services in future, as airports are part of overall tourism service experience and not simply a traveling entity.

## **2. LITERATURE REVIEW AND HYPOTHESES DEVELOPMENT**

Surged commercialization, privatization and increased demands have raised the level of competition between airports around the globe making the service and performances of airports a very critical aspect (Jimenez et al., 2014; Gupta & VunnamVenkaiah, 2015). To this service quality has been defined as customers overall perception about efficiency of services offered by the organizations (Chen, 2008) thereby giving the clarity about what is expected and what is being delivered (Chao, Lin & Chen, 2013) where the passenger satisfaction with airport service is influenced with check-in procedures, waiting hall facilities, security etc. (Martín-Cejas, 2006). And all this quality service experience can enhance their satisfaction which further leads to enhanced profit, and reuse of facilities (Lai, Griffin & Babin, 2009). Thus, the passenger satisfaction with the service not only leads to their positive behavioral intention but also directs the reuse the airport facilities and services and ultimately the destination visitation.

### ***2.1) AIRPORT SERVICE QUALITY AND TOURISTS' SATISFACTION***

According to Crompton and Mackay (1990) service quality is analyzed on various standards including staff, facilities and delivery. As per Wilson et al. (2012), service quality is a cognitive and subjective process which varies according to context and the presence of some factors. In this regard, passengers consider their travel as a particular experience with aircraft as well as with airport (Nijhuis, 2013). To this Harrison, Popovic and Kraal (2015) realized that for passengers, airports can be a frustrating challenge at times (Harrison et al., 2015). Service quality fundamentals of airports which include its capacity, shopping facility, availability of parking space, availability facilities at waiting halls, environment, air-conditioning, and consistent security system, are projected to establish satisfaction among passengers (Suki, 2014; Smith, 2018; Farooq et al., 2018).

Where Sureshchandar, Rajendran and Anantharaman (2002) explained the satisfaction as a multidimensional construct, the analysis of tourism service quality starts with quality of services available at airport Martín-Cejas (2006), and hence been recognized as an essential constituent of destination satisfaction (Bezerra & Gomes, 2015; Seetanah, Teeroovengadum & Nunkoo, 2018) (Figure1).

H1: Airport service Quality has an impact on Tourist Satisfaction with the Destination.

## **2.2) SATISFACTION AND PASSENGERS' WILLINGNESS TO SPEND AT AIRPORT**

Sensitivity towards the price is considered an important element for behavioral intention which defines consumers' willingness to pay more (Dean, Morgan & Tan, 2002). According to Eboli and Mazzulla (2008) and dell'Olio et al. (2011), improvements in service quality influences passengers' willingness to spend for particular transport service including shops, cafes, seating etc. De Ruyter, Wetzels and Bloemer (1998) found that customers explicitly compare between their service needs and requirements and willingly pay for quality services when they meet their expectations (Demir, Talaat & Aydinli, 2015). Industries that succeeded in providing high satisfaction among consumers have the aptitude to put high competitive edge particularly in terms of pricing (Hoffman & Bateson, 2001). In other words, experience satisfaction amongst passengers or tourists of global airport affects their likelihood to purchase or spending at airport (including F&B, shopping and other duty free goods) (DKMA, 2014) (Figure1).

H2: Satisfaction with Airport Quality Service influences the Passengers' willingness to spend at Airport.

## **2.3) TOURISTS' SATISFACTION AND BEHAVIORAL INTENTION**

Behavioral intention has been defined by Ajzen (1985); Ajzen and Fishbein (1977) as extent to which an individual devise further plans to execute a particular behavior in

future. During the tourism process, tourists generally analyze the benefits tagged as worthy in terms of their time and money, which determine their level of satisfaction and further influence tourists' intentions to revisit (Lee, Yoon & Lee 2007; Ekanayake & Gnanapala, 2016). To this Cream (2009) in his study explained the significance of service valuing to passengers needs in aviation sector to sustain the service quality at airports. Tourists' revisit intention has been explained as perceived chances of their revisiting the similar destination, thus defining tourists further behavioral intention (Cole & Scott, 2004; Loi et al., 2017) where satisfaction acts as mediator (Ismail et al., 2017). According to Zeithaml, Berry and Parasuraman (1996), favorable service quality and experience induce positive behavioral intentions including re-visitation (Choi & Chu, 2001). Tourists' revisit to a destination is determined by fulfilment of their needs and expectations with the services thus increasing their loyalty (Stylos et al., 2017; Saribanon et al., 2016). In other words, the dissatisfaction with the quality of services will lower tourists' satisfaction and would create a negative impact on their future behavioral intentions (Seyanont, 2011; Seetanah, Teeroovengadam & Nunkoo, 2020; Denne'tt et. al., 2000) (Figure1).

H3: Tourists satisfaction with Airport Service Quality has a significant impact on intention to reuse the airport.

H4: Tourists satisfaction with Airport Service Quality has a significant impact on their intention to revisit the destination.

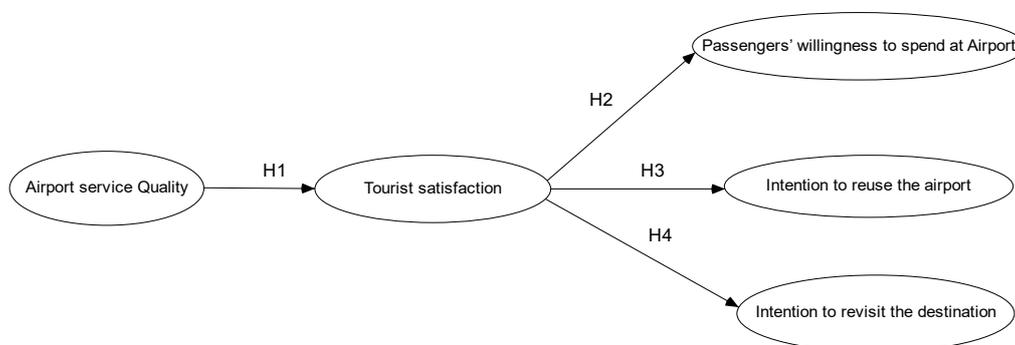


Figure 1: Theoretical Framework of the study  
Source: own elaboration

### **3. RESEARCH METHODOLOGY**

Tourism has been one of those industries which are most harshly disturbed by COVID-19. The first response to tackle a pandemic like this is to shut down operations in airports to limit human mobility.

The present research is particularly conducted on Indian airports. Before the closures due to COVID-19, Indian airports handled about 3,330 domestic and 580 international departures per day, according to the approved schedule for flights until March-end. Being a third largest aviation market in the world, India's FDI inflows air transport industry reached US\$ 1,817.23 million in December 2018 (IBEF, 2019). It has 103 operational airports with about 620 airplanes which are in fact further expected to grow to 1100 by 2027 (IBEF, 2019), thus extending a huge support to the Indian tourism industry.

Airports Council International in 2018 analyzed and ranked the various airports based on their services. Making it more directional towards the concept, it is vital that airport operatives comprehend tourists' attitudes and behavior in tourism to increase airport service quality (ASQ) in cooperation with tourism practices and, encourage re-visitation amongst tourists. India's top airports, including the two biggest hubs of New Delhi and Mumbai, are currently home to about 80% of the civilian aircraft that have had to remain on the ground since the authorities enforced a blanked flying ban in March due to the COVID-19 outbreak in the country. According to Fodness and Murray (2007), passenger's behavior and airport service experience varies with type of tourists, destinations and other related aspects. As no former research has examined the service of Indian airports with tourist's revisit intention, this framework provided an ideal setting that needs to be investigated. A period like this can be looked upon as a prospect to mend various problems in the tourism industry and changing the ways of providing services which can be most suitable for future of tourism industry (Seraphin & Gowreesunkar, 2019).

### **3.1) DATA COLLECTION AND SAMPLING**

The study was conducted at International Airports of top five destinations ranked by WTTC (2018). The study was performed with tourists in January, February and March 2020, who departed and reached at the destinations, using the services of Indira Gandhi International Airport (Delhi), Chhatrapati Shivaji International Airport (Mumbai), Goa International Airport (Goa), Chennai International Airport (Chennai), Sardar Vallabhbhai Patel International Airport (Gujarat). This was the time when the number of cases of COVID-19 was on rise in India and the impacts of restrictions and measures taken at airports were visible. The data was gathered from the passengers at the waiting hall of targeted airports. Also, the tourists visiting these targeted destinations were approached to get high response rate. To adopt the more refined approach towards the study, the responses from passengers with 18 years or above age and have departed from these airports during these 3 months (January, February and March) only were considered for analysis. The snowball sampling method of non-probability sampling was adopted as it allows the sampling of natural interaction units in sociological studies (Biernacki & Waldorf, 1981).

Since the exact population traveling through the selected airport were not available especially during the pandemic, to justify the study criterion 500 sample was selected and targeted (Hair et al., 2013; Krejice & Morgan, 1970) out of which 338 was found relevant and reliable for the analysis. As far as measurement scale is concerned, the dimensions were adopted and modified in accordance with the criterion using numerous studies conducted by Zeithaml et al. (1996); Tsai, Hsu and Chou (2011); Okumus et al. (2013); Smith (2018); Seyanont (2011), Prentice and Kadan (2019); Choi and Chu (2001); George, Henthorne and Panko (2013) and Seetanah et al. (2020). The validity of the used scale was further analyzed using SPSS 22.0 which reflects the factor loading and the alpha value thereby providing the significance of the scale for further usage (table 1 and table 2).

Dimensions	Variables	Loadings	$\alpha$
Layout Accessibility	Baggage trolleys around the airport were safely located and cleaned.	.625	.747
	The airport's signs clearly directed me to services/facilities.	.614	
	The airport's layout was safely designed to cater to special needs of passengers.	.598	
	Overcrowding and physical contacts were avoided for easy movement specially in waiting areas.	.591	
Check-in	The waiting time was time consuming but was acceptable.	.644	.761
	The Check-in procedure was efficient.	.699	
	Check-in Staff was helpful and guided us with safety measures.	.666	
	I found the self-check-in kiosks were appropriately equipped with safe check-in practice.	.647	
Security	The waiting time during security check was acceptable.	.572	.803
	I felt safe and secure during security screening.	.616	
	Security screening was as per given guidelines for COVID-19.	.648	
	Security staff was helpful and courteous.	.681	
Ambience	The facilities were maintained and appropriately cleaned.	.791	.850
	Sitting arrangements were maintained as per given SOP by the authorities.	.815	
	Safe distance was ensured by the authorities while using the seating and other facilities.	.728	
	Guidelines were displayed for the tourists for destination visitation amidst of COVID-19 lockdown.	.744	
Facilities	Washrooms/ toilets were kept clean.	.692	.879
	Seating and waiting arrangement were apt.	.710	
	The electronic flight displays provided information clearly and frequently.	.651	

Table 1: Measurement Scale Validation for Service Quality  
Source: own elaboration

Dimensions	Variables	Loadings	$\alpha$
Satisfaction	I am satisfied with the experiences I had at this airport.	.812	.702
	My choice to select travel amidst pandemic from this airport was a wise	.899	

	one.		
	I did the right thing by selecting this airport in this pandemic.	.876	
Spend at Airport	I preferred to spend time at retail outlets and Restaurants rather taking risk to go outside.	.710	.771
	I invested in shopping for products at airport premise rather than going out in market and taking risk.	.755	
Intention to Reuse the Airport	I intend to revisit this airport in the near future.	.624	.751
	I will re-use this airport in future as well.	.718	
	I am willing to travel through this airport.	.761	
Intention to Revisit Destination	My intention to visit this destination is high.	.728	.761
	I will revisit this destination.	.746	
	This destination will be my priority over other destinations whenever I want to travel in India and abroad.	.744	

Table 2: Measurement Scale Validation for Service Quality for Satisfaction, Spending at Airport, Intention to Reuse the Airport and Intention to Revisit the Destination  
Source: own elaboration

#### 4. DATA ANALYSIS AND INTERPRETATION

Most of the responses were retrieved from Indira Gandhi International Airport, Delhi (55.6%) followed by Chennai International Airport, Chennai (8.6%) and Chhatrapati Shivaji International, Mumbai (5.9%) and Goa International Airport (5.6%) whereas 22.8% were received from other international airports like Amritsar International airport, etc.

As far as demographics are concerned, out of 338 respondents, 163 (48.22%) were male and 175 (51.77%) were female. Age wise most of the respondents were from the age group of 18-25 years (42.5%), about 26.3% were from 26-35 years, 15.1% were from 36-45 years and only 11.2% belonged to the age group of 46-55 years. Qualification wise most of the respondents were having the bachelor's degree (45.3%) which was followed up by the respondents with postgraduate degree (36.4%). Majority of the respondents were having the income level up to 29,999 (29.5%) whereas 25.1% did not wish to disclose their income.

When asked about purpose majority were traveling with the purpose of visiting their family and friends (26.3%) whereas about 24.6% were traveling for business and leisure. Respondents were also asked to mark the reason to select the particular airport for traveling to which majority indicated (32.2%) flight schedule as reason along with convenience 24.6% and only gateway to and from the destination (20.4%) (table3).

Variable	Group	No. of Respondents	Percentage (approx.)
Airports	Chhatrapati Shivaji International	20	5.9
	Indira Gandhi International Airport	188	55.6
	Chennai International Airport	29	8.6
	Goa International Airport	19	5.6
	Sardar Vallabhbhai Patel International Airport	5	.9
	Other	77	22.8
Gender	Male	163	48.22
	Female	175	51.77
Age	18-25	143	42.3
	26-35	89	26.3
	36-45	51	15.1
	46-55	38	11.2
	56- 65	14	4.1
	65 +	3	.9
Qualification	Secondary school	16	4.7
	Diploma or trade certificate	11	3.3
	Bachelor's degree	153	45.3
	Postgraduate degree	123	36.4
	Other	35	8.0
Income	0 to 29,999	100	29.5
	30,000 to 45,000	53	15.7
	45,001 to 60,000	51	15.1
	60,001 to 75,000	12	3.6
	75,001 to 90,000	12	3.6
	90,001 to 120,000	16	4.7
	120,001 to 150,000	8	2.4
	150,001 and above	1	0.3
	Do not wish to disclose	85	25.1
Occupation	Professional	38	9.5
	Teaching education	56	16.6
	Managerial executive	11	3.3
	Administrative clerical	10	3.0
	Engineering technical	56	16.6
	Marketing sale	25	7.4

	Entrepreneurial self-employed	16	4.7
	Not currently employed	55	16.3
	Other	71	21.0
Purpose of travel	Leisure	83	24.6
	Business	83	24.6
	Education	65	19.2
	Visiting family and friends	89	26.3
	Other	18	5.3
Reasons to choose particular airport	Flight schedule	109	32.2
	Availability of tickets	42	12.4
	Convenience (traveling time)	83	24.6
	Only gateway to and from the destination	69	20.4
	Quality	18	5.3
	Other	17	5.0

Table 3: Demographics  
Source: own elaboration

#### 4.1) HYPOTHESES TESTING

The validity of airport service quality was then assessed for the data collected. The second-order CFA model fit for this construct was acceptable:  $\chi^2 = 689.41$ , d.f. = 246; CFI = .91; TLI = .90; RMSEA = .06. The path coefficients between the indicators and their respective first-order factors were significant at the .05 level. The model fit for the second-order factor structure by conducting a one-factor CFA on the average scores of the six first-order constructs (e.g., Jayachandran et al., 2005) was  $\chi^2 = 32.37$ , df = 14; CFI = .93; TLI = .90; RMSEA = .06. All the path coefficients were significant at the .05 level. We therefore used the aggregated scale consisting of the average scores of the dimensions of airport service quality as their indicators for further analysis. Table 4 also justifies the dimensions' reliability and validity for further analysis process.

India	ASQ	PS	SAR	IRD	IRA
ASQ	<b>.71</b>				
PS	.26**	<b>.90</b>			
SAR	.20**	.26**	<b>.89</b>		
IRD	.13*	.03	.12*	<b>.82</b>	
IRA	.075	.15**	.10	.05	<b>.86</b>

Table 4: Correlations and square root of constructs' AVE

Note: ASQ = Airport Service Quality; PS = Passenger Satisfaction; SAR = Spend at Airport Retail; IRD = Intention to Revisit the Destination; IRA = Intention to Reuse the Airport; \*  $p < .05$ ; \*\*  $p < .01$

Source: own elaboration

The hypotheses were tested. First, airline service quality has a positive effect on passenger satisfaction ( $\beta = .75, p < .001$ ) (Table 3). Further, for Indian, passenger satisfaction only has a positive effect on spend at airport retail ( $\beta = .26, p < .001$ ), and intention to reuse the airport ( $\beta = .15, p < .01$ ) (table 5, 6 and 7).

India	
	Passenger Satisfaction
Airline Service Quality	.24***
R <sup>2</sup>	.06

Table 5: Impact of Airline service quality on passenger satisfaction  
Source: own elaboration

	India		
	Spending at Airport Retail	Destination Revisit Intentions	Airport Reuse Intentions
Passenger Satisfaction	.26***	.03	.15**
R <sup>2</sup>	.07	.00	.02

Table 6: Relationship between Passenger Satisfaction, spending at Airport, Intention to Revisit the Destination and Intention to Reuse the Airport  
Source: own elaboration

	Flight schedule (N=192)	Other (N=146)
	Passenger Satisfaction	Passenger Satisfaction
Airline Service Quality	.24**	.28**
R <sup>2</sup>	.06	.08

Table 7: Impact of airline service quality on passenger satisfaction for different reasons (India)  
Source: own elaboration

In relation to this, the authors like Han and Hwang (2017); Kim, Park and Choi (2016) Prentice and Kadan (2019); Okumus et al. (2013) explained the relationship between service quality and spending at airport, reuse the airport and destination visit. During the analysis the similar context was taken into account for analyzing the other dimensions among customers amidst pandemic. To make it more elaborative the effect of each dimension was analyzed and accordingly elaborated in the table 8. The effect of different dimensions of airport service quality was examined. For Indians, check-in has a positive effect on spend at airport retail ( $\beta = .13, p < .05$ ). Ambience has a positive effect on intention to revisit the destination ( $\beta = .18, p < .05$ ). Check-in also has a positive effect on intention to reuse the airport ( $\beta = .12, p < .05$ ) (table 8).

India			
	Spending at Airport Retail	Destination Revisit Intentions	Airport Reuse Intentions
Layout Accessibility	-.01	.02	-.01
Check-in	.13*	.11	.12*
Security	.04	.00	-.04
Ambience	.15	.18*	.01
Facilities	.03	-.11	.02
Service Personnel	.03	-.01	.00
Self-Service Technologies	.01	.08	.06
R <sup>2</sup>	.05	.04	.02

Table 8: Effect of different dimensions of airport service quality  
Source: own elaboration

We further examined the effect of airport service quality based upon participants' different reasons and traveling purposes. We divided reasons into flight schedule and others, and classify traveling purposes into leisure and business.

We first looked at participants with different reason. A multi-group analysis was conducted to assess whether the examined relationships differ between flight schedule and other for Indians. The results show that the chi-square of the model with all parameters constrained for the two groups significantly differs from that of the unconstrained model ( $\Delta\chi^2(125) = 206.85, p < .05$ ), indicating flight schedule and other are different in their perceptions of airline service quality and intentions. Airline service quality again has a significant effect for different reasons. However, passenger satisfaction' effect is not significant under the flight schedule reason, and it only significantly influences spending at airport retail under other reasons (Table 9, 10 & 11).

	Flight schedule			Other		
	Spending at Airport Retail	Destination Revisit Intentions	Airport Reuse Intentions	Spending at Airport Retail	Destination Revisit Intentions	Airport Reuse Intentions
Passenger Satisfaction	.27***	-.03	.22**	.25**	.10	.08
R <sup>2</sup>	.08	.00	.05	.06	.01	.01

Table 9: The impact of passenger satisfaction for different reasons (India)  
Source: own elaboration

	Flight schedule			Other		
	Spending at Airport Retail	Destination Revisit Intentions	Airport Reuse Intentions	Spending at Airport Retail	Destination Revisit Intentions	Airport Reuse Intentions
Layout Accessibility	.04	.16*	.00	-.04	-.12	-.02
Check-in	.09	.09	.06	.18*	.11	.21*
Security	.09	-.03	.00	-.05	.04	-.11
Ambience	.28*	.26*	.14	.00	.05	-.14
Facilities	-.16	-.24*	-.08	.26*	.06	-.12
Service Personnel	-.04	-.07	.05	.09	.06	-.06
Self-Service Technologies	-.00	.03	.07	.02	.11	.02
R <sup>2</sup>	.07	.09	.02	.10	.06	.06

Table 10: The impact of dimensions of airline service quality for different reasons (India)  
Source: own elaboration

We then looked at Indian’s different traveling purposes, a multi-group analysis was conducted to assess whether the examined relationships differ between leisure and business for passengers. The results show that the chi-square of the model with all parameters constrained for the two groups significantly differs from that of the unconstrained model ( $\Delta\chi^2 (125) = 259.92, p < .05$ ), indicating leisure and business are different in their perceptions of airline service quality and intentions. Airline service quality again has a significant effect for different traveling purposes. However, passenger satisfaction’ effect is not significant under the leisure purpose, and it only significantly influences spending at airport retail under the business purpose (table 11, 12 and 13). Hence, the propositions for the relationship drafted by the authors as discussed above again found to be acceptable with respect to conditional situation as COVID-19.

	Leisure (N=172)	Business (N=148)
	Passenger Satisfaction	Passenger Satisfaction
Airline Service Quality	.33***	.19*
R <sup>2</sup>	.11	.04

Table 11: The effect of airline service quality on passenger satisfaction for different purposes (India)  
Source: own elaboration

	Leisure			Business		
	Spending at Airport Retail	Destination Revisit Intentions	Airport Reuse Intentions	Spending at Airport Retail	Destination Revisit Intentions	Airport Reuse Intentions
Passenger Satisfaction	.27***	.08	.18*	.26**	-.04	.16
R <sup>2</sup>	.07	.01	.03	.07	.00	.02

Table 12: The effect of passenger satisfaction for different purposes (India)  
Source: own elaboration

	Leisure			Business		
	Spending at Airport Retail	Destination Revisit Intentions	Airport Reuse Intentions	Spending at Airport Retail	Destination Revisit Intentions	Airport Reuse Intentions
Layout Accessibility	.01	-.04	.05	-.03	.07	-.09
Check-in	.18*	.15	.19*	.05	.07	-.00
Security	.05	-.07	-.19*	.08	.07	.20*
Ambience	.07	.22*	.04	.28*	.23	-.01
Facilities	.13	-.11	-.03	-.11	-.19	.05
Service Personnel	.08	.06	.05	-.04	-.07	-.03
Self-Service Technologies	-.00	.10	.10	.05	.04	.05
R <sup>2</sup>	.08	.06	.07	.06	.05	.05

Table 13: The impact of dimensions of airline service quality for different purposes (India)  
Source: own elaboration

## 5. DISCUSSION AND CONCLUSION

Present research intends to analyze the quality of service of Indian airport and its further relation with reusing the airport services amidst COVID-19 outbreak, along with revisit intentions to the concerned destinations. Accordingly, the study was formulated with the help of theoretical as well as empirical standards to inspect relationships among Service Quality of airports, Satisfaction with the services and future travel intentions amongst travelers utilizing targeted Indian airports. The SEM analysis was applied where satisfaction was observed as mediator between airport service quality and travelers' intent to revisit the airport, willingness to spend at the airport as well as their intent to come again to the destination. Conducting the analysis for moderating influence of satisfaction is helpful in realizing the relationship between service quality

and behavioral intentions and to understand the overall structure of relationship between service quality and behavioral intentions that can be strongly defined with particular given aspect (Frazier et al., 2004).

To this, positive and in fact significant relation has been observed between Airport Service Quality and willingness to spend at the airport and revisit the airport as well the destination. The results of this study are in accordance with the studies led by Taylor and Baker (1994), Pollack (2015), Gholipour Soleimani and Einolahzadeh (2018), Seetanah, Teeroovengadum and Nunkoo (2018). Overall, research implies service quality and tourists' satisfaction as significant elements in defining their travel behavior to opt a destination on the basis of the services offered by its allied segment like airports.

Thus, the finding revealed that during their travel, tourists have a particular perception about the destination and its service and airport services are amongst one of them, which further defines their level of satisfaction or dissatisfaction with their usage of reuse of service and visitation to particular destination. If the quality of service during and after the visit is up to the mark of their expectations and travelers receive a good value for their expenditure, then it ultimately generates satisfaction amongst them thus affecting their revisit or service reuse intentions for airport (Woodruff & Gardial 1996; Tsafarakis, Kokotas & Pantouvakis, 2018).

More particularly, different dimensions of airport service quality were examined to realize their impact on behavioral intentions, where check-in procedure has a positive impact on passengers' spending at airport retail as well as on their intention to reuse the airport and ambience; produces a positive impact on their intention to revisit the destination. Considering the airport service process, Fodness and Murray, (2007); Correia et al. (2008) and Martín-Cejas (2006) also realized that well-organized check-in process positively stimulates the passenger satisfaction. According to Kamarudin (2014), when passengers receives their highest levels of satisfaction with the services of an airport, their spending on retail spending also increases which ultimately increases the revenue influx and also the chances of reuse of the airport facilities time and again.

The multi-group analysis revealed that flight schedule and others significantly influences the airport service quality among passengers. The results are also inclined

with the analysis and research conducted by Fodness and Murray (2007); Jeffrey (2014). Cheng, Fookes, Reddy and Yarlagadda (2014); David (2013); Yang, Park and Choi (2015) and accordingly the service quality found to be varied among travelers particularly on the basis of their purpose to travel, where business travelers are more particular towards their schedule and time, leisure travelers are less confined to such things. Therefore, airport authorities are required to take a due concern even at these aspects of travelers and giving much more consideration to the needs and requirement that varies among passengers and making to detailed dimensional approach into their service model. As the aviation sector in India waits for the government's nod to fully resume operations, it is currently going through a retune or reform mode. From the way airlines start operations, how customers move around an airport, to the kind of services available in future at the airports, everything is going to change in future. The airlines sector will witness a new normal.

### **5.1) IMPLICATIONS AND LIMITATIONS OF THE RESEARCH**

The study extends the theoretical aspect to the present pool of literature for service quality of Indian airports and passengers' behavioral intentions with airport services and associated destinations. Also, the research provides a significant contribution to service management for destination where no such analysis has been considered with Indian destinations pertaining to the destination. Since airports are amongst the service providers tourism destinations, this study gives the authorities with theoretical and empirical background to consider numerous factors that the passengers are actually looks for in a service or might seek in future which is ambivalent due to COVID-19. While defining the destination services, the role of airports cannot be overlooked as it significantly influences the travelers'/tourists' revisit intentions. Thus, it should not be the airport management authorities that should look after the services but the destination authorities need to contribute and collaboratively form the service and its marketing to the tourists so as to attract more and more tourists to the airport service and of course to the destinations. It is very important in current crisis situation to create faithful clients which are vital for revival of tourism industry and tourism services, as loyalty of

customers will be important in decision making process (Pektas & Hassan, 2020; Kour et al., 2020). Therefore, understanding customers and their expectations is even more crucial in current times. It is also imperative for the destination authorities to market or highlight such service given by airports and other transport sector along with destination particular service like hotels so as to make travelers more confident on their spending and traveling practices. Many changes are going to follow regarding airport services in future due to COVID-19, like washrooms will be restricted, boarding will be slower, to maintain social distancing queues will be avoided, seats will be marked and so on.

The research also has several limitations. First, the research is limited to the selective Indian airports and their quality of service, whereas the future study with other domestic and international airports can also be taken. The data considered for this study is only limited to January, February and March 2020 and due to the lockdown restrictions and travel ban in the later part of the year the responses were not gathered that can be compared with responses during the restrictions. This study analyzed the overall service quality and behavioral intentions amongst passengers and results may vary with particular airport service quality concerns. A comparative analysis is suggested for future amongst the airports on the basis of their rankings. The present study has been conducted on service quality, satisfaction, and behavioral intention only and future study with the other aspects like service gap, passenger loyalty, image etc. is also suggested as it may give the in-depth as well as more valuable insights into the concept. Additional research on the gap analysis between passengers and the airport service quality will be helpful in providing practical support for this research, but most importantly it will help authorities airport to understand the passengers' expectations during COVID-19 crisis with not only the airport's environment but also with the destination.

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